PACIFIC DESK PROGRAMME PLAN 2002

Staff, Nation, Regional & Global Partner/Agency Contacts

WORLD COUNCIL OF CHURCHES REGIONAL RELATIONS TEAM - PACIFIC DESK 150 Route de Ferney PO Box 2100 CH-1211 Geneva 2 Switzerland

Prologue

Malo e lelei & ni sa bula!!

Warm greetings from the Pacific family here at the World Council of Churches.

This publication is first and foremost a tool for the member churches of the World Council of Churches, the respective National Councils of Churches and the Regional Ecumenical Organisation (Pacific Conference of Churches).

It is a publication that is updated annually and will include necessary updated information and useful contacts for the users.

A special note of gratitude is extended to our illustrious predecessors John Doom, his wife Tetua and Aimée Berthoud. They have served the Pacific region for more than a decade and have planted the Pacific region firmly within the Ecumenical family here at the WCC.

We would also like to welcome Ms. Tara Tautari from Aotearoa New Zealand into our small Pacific family here in the WCC. Tara is the programme executive responsible for scholarships.

Lastly, I would also like to take this opportunity to acknowledge all those who have contributed to this publication:

Rev. Dr. Faitala Talapusi

Ms. Tara Tautari

Rev. Bob Scott

Mrs. Sophie Dhanjal

Mrs. Eleni Lillias Polton Leveni Tevi

Pacifically Yours,

Fe'iloakitau Kaho Tevi Executive Secretary Pacific Desk

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1. Introduction

The overall aim of the World Council of Churches (WCC) is to strengthen and actively serve the ecumenical movement. The WCC is comprised of four clusters. In its work through the Cluster on Relations and Constituencies, the WCC emphasises shared life and witness among churches, between faiths, through regional and national networks and by international policy and advocacy. Part of the program work is entrusted to the Cluster on Relations which has four teams working in close collaboration: Church and Ecumenical Relations; International Relations; Inter-religious Relations and Regional Relations and Ecumenical Sharing (RRES) Team. The teams work through dialogue, mutual accompaniment, theological reflection, capacity building, practical actions, etc. These build fellowship amongst churches, foster dialogue and partnership between churches and ecumenical partners, and give practical expression to the churches' solidarity with the marginalised and excluded.

2. WCC structure: Regional Relations and Ecumenical Sharing (RRES) Team mandate

WCC organisational structure

In 1999, the WCC Geneva Secretariat adopted a new structure, which is summarized in the diagram below. The new organisational framework is based on staff teams working with a unified budget. The new structure seeks to strengthen coordination and integration of programmatic work. The Pacific Desk is part of the WCC Regional Relations Team.

WCC Regional Relations and Ecumenical Sharing (RRES) Team

The WCC Regional Relations Team, basing its work on the imperatives of the WCC Common Understanding and Vision policy document, is responsible for regional relations, ecumenical diakonia, resource sharing and development cooperation. The team provides the main continuity with the former WCC programme Unit IV – Sharing and Service. The mandate and tasks of the team, approved by the WCC Central Committee include:

- To foster partnership and just relationships with churches, REOs and ecumenical agencies in all regions.
- To facilitate the sharing of spiritual, material, cultural and other resources among churches and partners.
- To promote dignity and sustainable life in community by nurturing reflection and common action.
- To enable sustainable human development, capacity building and ecumenical diakonia with the churches.

The structure of the WCC Regional Relations and Ecumenical Sharing Team (RRES) is summarized in Fig.2. The team consists of seven regional desks and a specialised finance and reporting capacity. The RRES team works in close co-ordination with other WCC staff teams, and in particular with the International Relations Team, and the Church and Ecumenical Relations Team. The WCC/LWF humanitarian emergency office, ACT-Action by Churches Together, and ECLOF, the Ecumenical Church Loan Fund, co-ordinate with WCC through the WCC Regional Relations Team.

Fig.1.: WCC o	rganisational stri	ucture 2000		

3. Pacific Region: Staff

Staff

- Mr. Fe'iloakitau Kaho Tevi as Executive Secretary
- Ms Sophie Dhanjal as (part-time) Administrative Assistant
- Rev. Dr. Faitala Talapusi is a member of the Bossey Ecumenical Institute faculty of the World Council of Churches.
- Ms Tara Tautari, Programme Executive for Scholarships
- Rev. Bob Scott, Cluster Communications Officer, Issues and Themes

Pacific Task Force

The Pacific Task Force is an advisory body on matters concerning the region within the WCC. The Task Force is composed of members of the staff from the region and friends of the region.

Pacific Desk Partners

The WCC enjoys an intricate link with the Regional Ecumenical Organisation (Pacific Conference of Churches) as the executive secretary for the Pacific in WCC is an ex-officion member of the Pacific Conference of Churches Executive Committee.

The following institutional structures also ensure close collaboration between the PCC, WCC and the member churches:

- 1. PCC REAT (Regional Ecumenical Animators Team)
- 2. PCC Round Table
- 3. PERG (Pacific Ecumenical Regional Group) see Appendix
- 4. Joint ARG/PERG (Asia Regional Group/Pacific Ecumenical Group)

The main partners of the desk with whom most programmes are done include:

- a) Member Churches and National Councils of Churches
- b) The Pacific Conference of Churches
- c) Other ecumenical organisations, both in the region (PCRC, PACFAW, etc.) and internationally
- d) The Europe-Pacific Solidarity Network with its information and documentation service ECSIEP based in the Netherlands.

In November 2001, the Executive Secretary for the Pacific, became a co-opted member of the Pacific Theological College Council. The Council meets every 2 years and is the highest decision making body of the Pacific Theological College. In this regard the Pacific Desk looks forward to strengthening the relations with the Pacific Theological College and supporting PTC in its role in and responsibility for Theological Education in the Pacific.

4. Programmatic Content

Regional Relations and Ecumenical Sharing (RREST) Priorities

The Team has identified the following priorities for 2002:

- Promotion of capacity building with churches and ecumenical organisations.
- Coordination of sharing and solidarity mechanisms in Round Tables and Regional Groups.
- Promotion of Diakonia and sustainable development in terms of practical partnership with diakonal initiatives of churches and ecumenical organisations
- Response to emerging diaconal concerns and strategic initiatives that will incorporate a "Small Projects Fund" to enable "third party" local development initiatives and a listing service.

REGIONAL ISSUES / PRIORITIES FOR ACTION

- Addressing the root causes of the recent political crises in the region.
- Poverty eradication.
- Climate change and the environment.
- Effects of Globalisation on the Pacific Island Nations.
- Human rights and indigenous peoples' rights.
- Struggle for self-determination.
- Compensation for the victims of nuclear testing in the Pacific.
- Bio-piracy and the safeguarding of indigenous knowledge of flora and fauna.
- Protection and the sustainable use of natural resources.
- Civic education.
- Culture and identity.

ECUMENICAL CHALLENGES

- Reflection on the role of the church in society.
- Revitalising the ecumenical movement in the Pacific.
- Church and globalisation.

OBJECTIVES

- Promotion of a culture of reconciliation, peace and healing.
- Advocacy on children and the rights and obligations of the child.
- Support for integrated human development initiatives.
- Reflection on the church's "servant" role in the Pacific of the 21st century.
- Support for financial and management capacity building.
- Strengthening of ecumenical partnership between national and regional ecumenical bodies and international funding partners in order to facilitate diaconal witness and service.

HIGHLIGHTS OF REGIONAL ACTIVITIES IN RELATION TO TEAM PROGRAMMES 2002

1. Upholding regional perspectives in ecumenical responses in the region

Purpose:

To analyze and interpret the political, economic, social-cultural, religious and ecumenical situation in each region in order to assist the WCC and ecumenical partners in developing a comprehensive and collaborative ecumenical response to the realities and priorities of the regions. This is implemented through the following:

1.1 Facilitating regional groups

The role of regional groups has been largely redefined since the world consultation on diakonia in Larnaca (1986) and the world consultation on resource sharing in El Escorial (1987). The primary focus of the regional groups has become the analysis of trends in ecumenical sharing of resources/ diakonia in the regions, on the basis of which the regional groups make recommendations on ecumenical priorities and actions and propose how resources should be allocated. At the resource sharing consultation in Morges (1998), it was agreed that renewed regional platforms remain a valid and necessary ecumenical instrument.

Specific objectives include:

- Assisting WCC member churches and partners to strengthen reflection, coordination and joint action in international ecumenical development cooperation (Morges 1998).
- Advising the RRES regional desks on regional analysis, concerns and programmes.
- Providing, when necessary, a mediation role for agencies and partners this mediation to be done around policy issues or other matters that may have consequences for ecumenical partners.
- Identifying regional priorities for the Pacific Desk and monitoring the progress of efforts in addressing such priorities.

Activities:

The RRES/Pacific desk will facilitate and co-ordinate the work of the Pacific Ecumenical Regional Group, in close collaboration with the Pacific Conference of Churches (PCC). The Regional Group will identify priorities for the programme of the desk according to the important issues in the region. These issues are as follows:

- 1. Support EENCIL initiatives on the Noumea Accords as the church plays the important role of raising the awareness of the people of Kanaky, New Caledonia on the Nouméa Accords.
- 2. Support and promote initiatives by EENCIL and other regional ecumenical organisations to raise the awareness of the people of the North Province, especially the Baco Tribe and Kone, on the positive and negative effects that the upcoming mining factory would have on their lives, their culture, their rich and fragile environment and their future.
- 3. Support for the journey of the Kanak people towards self-determination with the following emphasis:
 - a) Cultural development that compliments and secures a sustainable economic system.
 - b) Adoption of an integrated approach to development.
 - c) Fostering the spirit of ecumenism through a common understanding on the future that is based on the message of the gospel.
- 4. Support and endorsement of the Pacific Churches' initiatives on peace and reconciliation in the troubled spots of our region. This is an important factor that the Pacific Desk should include in preparation for the launching of the DOV in the Pacific.
- 5. Recognising the importance of communication and information technology for the Churches in the Pacific, PERG proposes that the Pacific Desk address the following:
 - a) Digitising the archives of the REO's and member churches to ensure that important documents and speeches are available for use in the medium to long term
 - b) Equipping the churches and promoting the use of new IT based communications tools for effective and cost-efficient communication.

- c) Consolidating existing networks.
- d) Exploring the possibilities of using IT for the work of PERG through email, teleconference, and etc.

1.2 Promoting dialogue and consultation

A comprehensive ecumenical response to the reality of the regions needs to be rooted in the particularities of each region as well as in the common call to partnership and solidarity at a global level. Promoting dialogue and consultation will contribute to reinforcing and making visible the regional perspectives and identities within a global perspective. In contributing to this process the RRES team works with the following principles:

- Solidarity with marginalized and excluded communities, expressed in the churches' commitment to justice and compassion.
- Strong belief in the churches' contribution to promoting transformation and change at all levels
- Gender-aware perspectives and commitments.
- Respect for specific cultural, historical and church traditions and identities.

Specific activities include:

- Facilitating analysis and interpretation of the regional situations, mobilizing expertise among WCC staff and in specialized ecumenical centres in the regions, through regional profiles (including information and analysis) and research on specific regional issues.
- Participating in dialogue, monitoring and programmatic collaboration with REOs, NCCs, churches and ecumenical partners in the regions, providing advice, information, mediation and opportunities for reflection on common issues; facilitating cross-cultural exchanges/visits and inter-regional solidarity.
- Participating in the development of WCC responses to regions in collaboration with the WCC's regional task forces, through: systematic information-sharing with staff about developments and activities in the regions; assistance in the identification of regional priorities and in relation to WCC visits and programmes in specific regions; and assistance with the coordination of the regional implementation of the Decade to Overcome Violence (DOV).

Outcomes:

- Regional analyses and profiles developed in collaboration with partners in the regions, shared within the WCC and with ecumenical partners.
- Improved understanding and cooperation with churches, REOs and other ecumenical partners.
- A list of priorities for action shared with WCC teams, member churches and global/regional ecumenical organisations.
- Coordinated regional approaches in the implementation of the Decade to Overcome Violence.

1.3 Assistance in the implementation of ecumenical initiatives in the region.

The desk will facilitate analysis and dissemination of information, and will assist the WCC in its relationship with the Pacific region.

The following activities are proposed:

- The launching in the Pacific of the Decade to Overcome Violence, which will take place at the PCC General Assembly in the Cook Islands in 2002. The desk will work in close collaboration with the PCC to prepare for the launch as well as for the DOV-related activities that will follow.
- A consultation on peace and reconciliation in the Pacific region will be organized as part of the region's preparations for the DOV launch.
- A consultation on indigenous issues and the church, with special focus on the Theology of Land in the Pacific.
- Recording and publishing the "ecumenical journey" of the Pacific region, as recounted by ecumenical pioneers, together with revisiting the ecumenical vision in the Pacific.
- A consultation on climate change and the environment in Kiribati. This consultation aims to bring the concerns of the Pacific region to the global ecumenical movement to be addressed

2. Co-ordination for effective sharing and solidarity

2.1 Co-ordination of Round Tables

The WCC plays a co-ordinating role in the round table context and has responsibility to:

- assist in identifying partners and strengthening partner relations;
- be an advocate for the round table within the ecumenical family;
- assist in following up pledges and help contain possible shortfalls as requested;
- facilitate active involvement of other WCC teams;
- facilitate exchange of information and experiences;
- facilitate the ongoing evaluation of round tables:
- co-ordinate ecumenical enablers, engaged to develop the management and training skills of round table staff.

The regular monitoring of a round table is delegated to a core group, which has the responsibility to:

- review and advise on plans approved by the round table;
- review reports and future plans;
- cater for contingencies and gaps;
- report on core group meetings to partners;
- play an advocacy and advisory role in relation to other possibilities for partners.

Apart from the ongoing promotion and monitoring of round tables (as described in the Appendix), in 2001 a team-wide programme of round table capacity building/follow-up will be undertaken. Subsequent to the round table evaluation and follow-up consultancy in 1997-99, the RRES team is planning a major inter-regional capacity-building and organisational strengthening initiative with round table partners and church organisations. The capacity building will concentrate on strengthening the management and strategic planning tools of key organisations in selected countries. The full proposal will be elaborated following a period of consultation with partners in the regions.

Activities:

• The desk will continue to co-ordinate the participation of ecumenical partners at the Pacific Conference of Churches Round Table meetings.

2.2 Dialogue on partnership and ecumenical sharing

The RRES team continues to play an important role in facilitating dialogue among partners in many parts of the world in relation to the ecumenical sharing of resources. During 2001 a number of meetings took place involving representatives of supporting agencies and representatives of churches in the regions. In these meetings, important issues related to the discipline of ecumenical sharing were discussed from regional and other perspectives. The need to deepen the reflection was identified, to incorporate the difficulties experienced by many churches as they adapt to changes in context, priorities and administrative requirements.

The proposed process of reflection will include:

- Desk-to-desk dialogue and mutual consultation on specific issues.
- Dialogue and reflection at the regional level, focusing on partnership and an ecumenical discipline of sharing.
- Dialogue and reflection at the global level, involving REOs, NCCs, the RRES regional groups and other partners, carried out in close collaboration with other WCC teams and involving churches in all the regions, to discern the new challenges for ecumenical cooperation within the context of the church's mission.
- A consultancy on diakonia and ecumenical sharing, which will provide support to the RRES team in the process of reflection outlined above.

Activity:

With the success of the first *Pacific Partners Forum*, the Pacific Desk aims to maintain the dialogue and implement the decisions from the Pacific Partners Forum for greater regional cooperation among the regional NGOs. The objective of this forum is to create a space for dialogue between the regional organisations as well as with the ecumenical partner agencies on the issues of concern to the region. It also aims to provide the partners with a more coherent and comprehensive perspective on the efforts of the regional ecumenical and church-related bodies in the Pacific. The next Pacific Partners Forum will be as a follow-up to the next PCC Roundtable in 2003.

2.3 Coordination of multilateral sharing

Through the various instruments in the ESR system, the RRES team facilitates and mediates contact between churches and organisations in the regions and the supporting churches and agencies, providing guidance, criteria and priorities for sharing in accordance with regional reflections and agreements.

Multilateral sharing includes the channelling of financial and other resources to churches and church-related organisations in the regions, with the twin purposes of strengthening their capacity to respond to the challenges facing them and supporting their common witness in society. Multilateral sharing offers the supporting churches and agencies opportunities for ecumenical cooperation and for expressing solidarity with churches in different parts of the world.

The system for negotiating and channelling support for such activities provides a mechanism for communication between the supporting churches and agencies and the churches and ecumenical groups in the regions.

Outcomes:

- Streamlined facilitation/coordination of round tables and national diaconal programmes.
- Promotion and consolidation of ecumenical partnerships that addresses ecumenical priorities in the regions.
- Provision of instruments that encourage confidence building among the partners.
- Closer inter-regional cooperation and partnership around common concerns and practices.

3. Capacity building for churches and ecumenical organisations

Objectives:

- To facilitate human development and capacity building in order to equip churches and ecumenical organisations in their ecumenical diakonia, including gender analysis and perspectives, institutional and leadership development, self-reliance and viability of ecumenical partners, and coordination with Action by Churches Together (ACT) in emergency response and disaster preparedness.
- To assist churches and ecumenical organisations at the national, sub-regional and regional levels in identifying and addressing organisational needs and strategically building organisational strength, through WCC networks and expertise.
- Methodologies will include management training, exchange visits, consultancies, secondment of technical staff, systems development and establishment of regional offices. In all the regions, programme implementation will be done with and through regionally based ecumenical organisations/facilitators.

Activities:

- Workshop on financial management and strategic planning. The desk will work with the
 Pacific Theological College under its programme entitled "God's Pacific People" to provide
 workshops and consultations on financial and managerial capacity building for the Pacific
 Churches.
- *Civic education and human rights training.* The desk will facilitate initiatives that aim to raise awareness in the Pacific about civic rights and responsibilities. Special attention will be given to Kanaky, French Polynesia, Papua New Guinea, Tonga, Samoa and Fiji.
- Capacity building on communications infrastructures. This activity aims to equip the member churches and the regional ecumenical organisations with the capacity, equipment and training to be able to utilise information technology to address the issue of the capacities of the church to answer to the challenges in the new regional context.

a) Outcomes

Long-term

- Approved WCC policy paper to underpin team efforts in capacity-building assistance to churches, sub-regional and regional organisations.
- Improved leadership and management development skills (e.g., Planning, Accompaniment, Monitoring and Evaluation programmes) for church and ecumenical organisation personnel.
- Publication of PAME principles and instruments for ecumenical projects, initiatives and organisations.
- New networks initiated by participants in the above programmes.
- Development of a menu of strategies for effective self-reliance, autonomy and sustainability of ecumenical organisations.

Medium-term (3 years) – a narrative report detailing:

• Effective methodologies for improving capacity in churches and ecumenical organisations.

- Workable strategies for senior church leadership response to emergencies and long-term conflict management (this will receive technical assistance from ACT).
- Effective steps towards standardizing accounting, reporting and auditing in relation to projects and programmes supported by external earmarked funding.

Short-term (end of 2001)

• A narrative report highlighting progress made on the medium-term outcomes above.

4. Promoting ecumenical diakonia and sustainable community

This programme seeks to support and strengthen efforts by churches and church-related organisations in each region in order to help communities in their daily struggles for life with dignity and to respond to the concerns of people in critical situations, including street children, women and uprooted people.

Objectives

The WCC through the RRES team seeks to support churches and related agencies in their diaconal calling by:

- linking churches and related agencies through common witness and action;
- facilitating costly witness and service in situations of conflict and exclusion;
- contributing to the empowerment of local communities in their daily struggles for dignity and sustainable life in community;
- mediating between churches and within communities where broken relationships, competition and fragmentation threaten to destroy the vision and experience of unity.

The goal of the programme is thus to accompany churches and communities in the implementation of these tasks. In 2001 the Pacific desk will continue to facilitate reflection/action on ecumenical diakonia and sustainable community.

The main activities include:

- *Moruroa e Tatou*. The desk will continue to work on the consequences of nuclear testing in the Pacific, especially with the *Moruroa e Tatou* association in Tahiti, the CDRPC in France and the European Pacific Solidarity network and other regional bodies, in an effort to raise international and regional awareness on this issue.
- *Women's initiatives.* The desk will continue to encourage and promote local women's initiatives, especially at the grassroots level.
- *The effects of globalisation in the Pacific.* Follow-up workshops will be organised in relation to the regional conference on churches and globalisation that was held in 2002.
- **Rights and obligations of the child.** The desk will work with the regional ecumenical organisation on the Rights and Obligations of the Child in the Pacific, coordinating and facilitating initiatives from the region on this issue.

4.1 Special activities

a) Gender and diakonia

In a world of unequal distribution of resources and power between men and women, this programme will provide opportunities for churches and related groups to reflect on key issues related to gender and diakonia, and will equip the churches to develop a gender perspective in ecumenical initiatives. The programme involves systematic reflection about ecumenical diakonia and gender on the basis of the concrete experiences of churches and related groups, examining what it means to be a servant community and to have right relationships. Attention will be given to particular issues expressed in

different geographical regions, such as violence, poverty, democratization and participation in civil society.

Specific activities in 2002 will include:

- Production of an "information kit" on gender and diakonia.
- Collation of the lessons and insights gained, for sharing across the regions and mutual reflection.
- A series of regional workshops.
- A meeting of the design group to debrief on progress to date, bring together the lessons learned, review the viability of the remaining workshops, publish the findings, and begin designing a global consultation.
- Provision of special consultancies as needed to accompany the process at global, sub-regional and regional levels.

b) Promoting the Dignity of Children

This programme aims to empower churches through reflection on the rights of children and effective capacity building to find and implement appropriate approaches to work with children, especially with marginalized children; to find creative ways for member churches and ecumenical organisations to advocate for the rights of children within the framework of the United Nations Convention for the Rights of the Child; and to develop appropriate regional approaches to work with children based on experiences at local, national and regional levels.

The main activities will include:

- Assistance in the formation of children's networks in the regions for informationsharing among churches and ecumenical organisations involved in ministry among particularly street children.
- Encouragement of linkages between local and regional levels through the RRES regional desks.
- Assistance to local churches and ecumenical organisations reaching out to marginalized children.
- Support of regional initiatives in the areas of advocacy, training, communications, etc.

In 2002, the Asia, Caribbean, Latin American and Pacific desks will organize meetings to strengthen regional networks and to assist the churches and related organisations working on issues related to children. In addition the RRES team will continue to network with global ecumenical organisations working to promote the dignity of children.

Outcomes

- Strengthened networks on issues such as human rights, holistic advocacy and alternatives to poverty.
- Collated/disseminated information and action/reflection on church responses to poverty eradication.
- Increased awareness of gender and diakonia issues.
- Effective participation by churches in programmes to promote the dignity of children.

4.2 Specific Instruments for Ecumenical Diakonia

a) Strategic Initiatives Fund (refer to appendices)

Objective

The Strategic Initiatives Fund (SIF) is a funding instrument which enables the RRES team to respond to strategic, emerging or urgent solidarity needs of churches and ecumenical partners in the regions. The fund is managed by RRES staff in Geneva, and

activities are implemented with churches and other ecumenical partners according to established criteria.

The SIF has the following specific objectives:

- to enable the RRES team to respond to *new and emerging initiatives* by churches and other ecumenical partners;
- to strengthen WCC *strategic ecumenical initiatives* at the regional and interregional level;
- to respond to *urgent solidarity needs* of churches and related partners which are not met by alternative ecumenical funding instruments.

5. Summary of Financial Requests:

Clarifications:

- 1. Based on the identified priorities and allocated budgets, the ecumenical partners are then invited to pledge according to their interests. Therefore the indicated amount is the request we have submitted to the ecumenical partners.
- 2. Proposals of activities from the churches are then funded under these focal areas if they fit the stated objectives of the team programmes.
- 3. Proposals of activities that fall outside of the objectives of the team programmes are then submitted to the relevant teams for assistance.

	Total Requests for the Pacific	CHF	380,000.00
Dignity of Pacific	f children c: Work on the rights and obligations of the child	WW0064	40,000
	nd diakonia: Regional workshops reflecting on gender perspectives al work in the Pacific	WW0175	40,000
2. Specia	al activities		21 300,000.00
	Sub-total		4F 300,000.00
	 Launching of the DOV in the Pacific (travel, co-ordination) Peace and Reconciliation (meeting, travel, co-ordination) 	PAC004 PAC002	5,000 20,000
	(administration, consultancy, grants) • Local women's initiatives (grants, consultancy)	PAC006 PAC010	60,000 10,000
Pacific	 Grassroots ecumenism Moruroa e Tatou: consequences of nuclear testing 		20,000
Pacific	 Financial management and strategic planning Civic education and human rights training (Kanaky, French Polynesia, Papua New Guinea, Tonga, Samoa, Fiji) Capacity building re: communication infrastructures 	PAC015	50,000 40,000 30,000
	Dialogue and consultation	PAC004	25,000
Pacific	Pacific Ecumenical Regional Group	PAC005	40,000

6. Calendar of program/activities 2002

Month			Venue	
February	19-22	WCC Executive Committee	Denmark	
February	26–28	PCC / REAT	Fiji	
March	March 9 - 15 RREST Advisory Group Meeting		Johannesburg, South	
			Africa	
March	21–22	PCC Executive Committee	Fiji	
March	11-18	God's Pacific People (GPP) Consultation	Kiribati	
April	TBA	Tentative visit to Tahiti/Cook Islands to	French Polynesia /	
		visit the Churches	Cook Islands	
April	23–27	WCC Week of Meeting	Geneva	
May	TBA	Climate Change Consultation	Kiribati	
June	e 17–22 Indigenous Consultation		Vanuatu	
August	gust 23-24 WCC Executive Committee		Geneva	
August	gust 26-03 WCC Central Committee		Geneva	
September	ember 11-19 PCC General Assembly		Cook Islands	
October	ober TBA PERG Meeting		Solomon Islands	
October	TBA	EPS		
October	28.10-	WCC Week of Meeting	Geneva	
	1.11	-		
November	vember TBA PCC Roundtable Core Group		New York	
December				
TBA	TBA	Peace & Reconciliation Mtg	Solomon Islands	

7. WCC TEAMS

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REGIONAL RELATIONS AND ECUMENICAL SHARING

WCC STRATEGIC INITIATIVES FUND Programme Management Guidelines 2002-2003

1. Background

The WCC Strategic Initiatives Fund (SIF) was established in 2000 as a flexible funding instrument for the WCC Regional Relations and Ecumenical Sharing team (RRES). It is one of the instruments that replace the WCC Priority Projects Fund.

2. Definition and purpose

The SIF is a funding instrument which enables the RRES team to respond to strategic, emerging or urgent solidarity needs of churches and ecumenical partners in the regions. The fund is managed by RRES staff in Geneva, and activities are implemented with churches and other ecumenical partners according to established criteria.

3. Objectives

The SIF has the following specific objectives:

- to enable the RRES team to respond to new and emerging initiatives by churches and other ecumenical partners;
- to strengthen WCC strategic ecumenical initiatives at the regional and inter-regional level:
- to respond to urgent solidarity needs of churches and related partners which are not met by alternative ecumenical funding instruments.

4. Types of activities funded by the SIF

The SIF will give priority to:

- capacity-building initiatives to meet emerging needs not included in the normal plans of the team;
- pastoral and ecumenical visits in response to critical situations in the regions;
- mediation and dialogue on key emerging regional issues;
- short-term consultancy services in support of RRES priorities;
- immediate solidarity responses to critical emergency situations which fall outside the mandate of ACT:
- meetings, consultations and campaigns which correspond to the strategic priorities of the RRES team.

5. Criteria for funding

The following criteria will be taken into account in the approval of SIF funding:

- the activity will promote ecumenical witness and service in accordance with the SIF objectives;
- the grant will be made on a one-time basis:
- implementation of the activity should be realistic and short-term (completed within one year of funding approval);
- the activity will promote the participation of women and men;
- the funding application will include clear methodologies for reporting and evaluation;

- the SIF will not normally cover more than 75 percent of the budget of any given activity; it is expected that the remaining 25 percent will be covered by local contributions, except (possibly) in the case of emergency situations;
- the application will include indications of other sources of funding; the SIF will not fund activities receiving grants from agencies which also contribute to the SIF.

The following types of activities are normally *excluded* from SIF funding:

- projects or programmes that the WCC is already supporting or has supported in the
- projects that consist mainly of ongoing administration or salary and maintenance costs.

Application process

Proposals for SIF funding may be initiated by a WCC regional secretary, or by other WCC executive staff, REOs/NCCs, member churches and related organisations, in consultation with the regional secretary. The proposed activities must correspond to the written SIF criteria, and the application for funding must include the endorsement of the related WCC regional secretary. Proposals for SIF funding are presented in writing to the SIF coordinator in accordance with an agreed format (see Appendix 1), through the related regional desk.

7. Administration

The SIF is administered by the WCC/RRES staff based in Geneva. The SIF is managed as a single fund with a joint decision-making and monitoring mechanism.

a) SIF committee

Decisions on the allocation of funds are taken by the SIF committee, which consists of the six WCC regional secretaries or their representatives (one per desk), at least four of whom must be present. One of the regional secretaries acts as SIF coordinator, and is responsible for calling meetings, ensuring that funding requests are prepared and processed in accordance with the guidelines above and are circulated in advance of meetings, and (with the RRES team coordinator) monitoring overall income and expenditure. The RRES Finance and Reporting coordinator participates in and accompanies the entire process (particularly in terms of providing regular financial updates and statistical analyses), without vote.

b) Decision-making

SIF committee decisions are made by consensus or by simple majority of the regional secretaries or their representatives present, on the basis of written proposals presented to the committee by the SIF coordinator. Decisions will take into account available funds. expenditure to date per region, etc.

c) Recording and reporting

The SIF coordinator ensures that careful and transparent records are maintained of the funding applications and SIF committee decisions, and that decisions are followed up and reported back to the team.

d) Frequency of meetings

The SIF committee meets at least three times per year, normally in February, June and October, allocating on each occasion approximately one-third of the annual available funds. Meetings are convened in writing by the SIF coordinator no less than two weeks in advance.

e) Funding ceiling

SIF grants will normally range between US\$5,000 and \$40,000 for any single initiative. No WCC region will receive more than 20 percent of the funds available at any one allocation meeting.

f) Urgent need

In case of urgent or emergency need, the RRES team coordinator and the concerned regional secretary may authorize payments of up to US\$5,000. These grants will be reported to the next meeting of the SIF committee, and will be included in the overall ceiling per region.

g) Payment procedures

The regional secretary informs the appropriate church/ecumenical partner of the allocation agreed by the SIF committee, and arranges for signature of the SIF Partnership Agreement (see Appendix 2). SIF grants of more than US\$10,000 are normally paid in two instalments: 80 percent of the approved amount upon receipt of the signed SIF Partnership Agreement, and the remaining 20 percent upon receipt of any agreed financial and narrative reports (see below).

8. Reporting

The overall monitoring and reporting of SIF operations will be ensured by the SIF coordinator together with the RRES/Finance and Reporting group. The regional desks will do their best to ensure that the initiatives are implemented in accordance with the applications and that the appropriate standards are in place for reporting and evaluations. Monitoring of the activities in the regions will be carried out by the implementing organisations and/or WCC staff.

All activities funded through the SIF will be subject to standard narrative and financial reporting conditions, in accordance with an agreed format (see Appendix 3). The RRES team will prepare an annual summary report, including a synthesis of the individual reports received, photos and stories, to be sent to the churches, funding partners and other members of the constituency.

9. Evaluation

Evaluation is carried out at the level of each activity by the implementing partner, and at the level of the RRES team. An annual staff evaluation will include analysis of the type and number of initiatives supported, use of the criteria, outcomes, and instruments used for reporting.

After 2001, an interim evaluation will include a meeting with representatives of funding organisations. The key questions for this evaluation will include:

- Did the SIF assist churches to respond in the way planned? If not, what were the reasons? Which changes may be needed for the future?
- Did the criteria work?
- How did the SIF help to meet the needs seen in the regions?
- How did the SIF contribute to strategic ecumenical planning in the regions?

Appendix 2

WCC STRATEGIC INITIATIVES FUND

Funding Proposal 2002 Application Form

Directives:

- 1. The questions here-below are to be answered as accurately as possible depicting the nature of the need for assistance.
- 2. This funding proposal is to be submitted by a WCC member church only or National Council of Churches.
- 3. For increased efficiency, please send the proposals by e-mail to: Sophie.Dhanjal@wcccoe.org or Fkt@wcc-coe.org or Tevi@wcc-coe.org.

4.

5. Any proposal should not be more than 4 pages at the most.

SUMMARY INFORMATION

NAME OF ACTIVITY /PROJECT

FOCUS GROUP

PRIMARY ISSUE/CONCERN BEING ADDRESSED

DATE OF PROJECT SUBMISSION

PROJECT TIMEFRAME

NAME OF WCC STAFF RESPONSIBLE

NAME OF CONTACT PERSON

ORGANISATION

MAILING ADDRESS

TELEPHONE (please include national and regional codes)

FAX

E-MAIL

TOTAL BUDGET (please state currency) AMOUNT REQUESTED THROUGH WCC

1/ AIM AND PURPOSE OF THE ACTIVITY

Root causes that you wish to address

(Describe the basic problems which the project seeks to address, including root causes and the focus group. Give the geographical location of the activity, if applicable. Please describe your organisation, and any other partners with whom you may be working on this activity.)

2/ GOALS

What does the activity intends to do to address the root causes?

(Define what the activity is intended to achieve, including intermediary and long-term goals.)

3/ LOCAL CONDITIONS AND RISKS

(Identify factors which may make it difficult to carry through the activity, and why the focus group has been unable to find its own solution and thus needs support from elsewhere.

Indicate, where applicable, how the activity is intended to benefit disadvantaged and marginalized people. Identify and explain any expected environmental effects of this activity.)

4/ PROPOSED ACTIVITIES AND EXPECTED OUTCOMES

(Describe the process - including timelines - of analysis, planning, implementation, monitoring and evaluation, including the expected outcomes and any plans for follow-up, for phasing out the activity, or for the focus group to take it over independently.)

5/ RESOURCES

(For human resource requirements, describe how the activity is intended to encourage participation and self-development of the focus group and, where relevant, how it will involve and benefit the local community, churches and ecumenical organisations. For financial resources, indicate the budget for the activity, including proposed funding sources and amounts requested and/or already pledged from each, and the main lines/types of proposed expense.)

6/ BUDGET (itemised)

7/ MONITORING

(Describe the method and frequency of monitoring the progress of this activity.)

8/ REPORTING

(Describe the deadlines, frequency and form of reporting of this activity.)

9/ EVALUATION

(Describe the proposed evaluation process, including indicators to be used for measuring outcomes and criteria for assessing evidence of change.)